

Operating Income
+13.9 billion yen

3. Consolidated Balance Sheet

Assets

Liabilities & Net Assets

(billion yen)



	Mar. 31, 2019	Dec. 31, 2019	
Interest-bearing debt	¥283.1 bn	¥321.0 bn	(+37.9 billion yen)
Capital adequacy ratio	34.3 %	34.3 %	-
D/E Ratio	1.07 times	1.14 times	(+0.07 pts)

